

## Board of Directors (Public)

### Item 4.6

## board report

**Subject:** Cardiology Services Strategic 5 Year Plan 2015/2020  
**Date of meeting:** 31<sup>st</sup> March 2015  
**Prepared by:** John Morris and Jennifer Butterworth  
**Presented by:** Debbie Herring, Director of Strategy and OD

Data Quality Rating	BAF Ref	Impact on BAF Risk Rating
Silver	1,2	None

### 1. Executive Summary

This paper summarises LHCH's Cardiology Services Strategic Plan for the next five years. A more detailed implementation plan has also been developed to underpin the strategy and support the Division's work for 2015/16.

### 2. Background

A decision was taken following the development of the Trust's five year Strategic Plan for Monitor in 2014 to develop a Clinical Strategy to underpin this work.

It was agreed that cardiology services should be the first clinical area to develop a strategy as this is the largest part of the Trust's work, amounting to approximately 53% of its clinical income. This is also the area that has been experiencing most change due to the way specialist cardiology services are being commissioned, the inability of local secondary care hospitals to recruit to cardiologist positions and the potential increased competition from other centres. The Trust had also been asked by the Clinical Lead of the cardio-vascular Healthy Liverpool Programme work-stream to set out a vision as to what excellent future cardiac services in the area should look like.

Work commenced in defining the strategy in November 2014 and the Board has been updated at previous meetings of the work the Division have been doing. The Board of Directors have also been involved in discussions in shaping the strategic scenarios and the criteria and ranking to be used to evaluate the delivery options.

### 3. Current Position

The Division has now approved the strategic plan and if approved by the Board it will be used to promote the Trust's role as 'network lead' with external stakeholders. Work is scheduled to

commence early in 2015/16 to develop a Surgical Strategic Plan and a Respiratory Services Strategic Plan. The three plans will then come together to form the Trust's overarching Clinical Strategy.

**4. Recommendations**

The Board is asked to approve the Cardiology Services 5 year Strategic Plan and endorse the development of a Surgical Strategic Plan and a Respiratory Services Strategic Plan.